

# ProTerra Foundation Monitoring and Evaluation

As per ISEAL definition, Monitoring and Evaluation is "an ongoing process through which an organisation concludes its contribution to intended outcomes and impacts. A monitoring and evaluation system consists of a set of interconnected functions, processes, and activities, including a systematic collection of monitoring data on specified indicators and the implementation of outcome and impact evaluations".

This document describes the key elements and interconnections of the ProTerra Monitoring and Evaluation (M&E) System.

## About the ProTerra Foundation

ProTerra Foundation is a not-for-profit organisation that envisages a world where all businesses contribute to the protection of biodiversity by switching to sustainable production, conserving natural resources, and ensuring that workers and local communities are treated with dignity and respect.

The ProTerra Foundation's mission is to be a global network of businesses supporting more sustainable agricultural practices, in the food and feed supply chains, where relevant the conversion to non-GMOs and full respect for workers and communities' dignity.

#### ProTerra long-term goals

- Promote that workers and communities be treated with dignity and respect.
- Protect the environment, environmental services, and biodiversity.
- Foster good agricultural practices.
- Secure and increase the supply of sustainably produced, fully traceable, non-GMO ingredients for feed and food.

#### ProTerra Monitoring and Evaluation Framework

ProTerra implements activities and adopts practices to ensure that certified organisations and members of ProTerra Network derive benefits from its M&E system once it relates to the provision of support and capacity building for improved sustainable performance, sectorial data for GHG emissions, opportunities to be part of learning events and to exchange experience on good practices, among other benefits.

To monitor and evaluate performance, ProTerra has defined a series of indicators. These indicators are critically analysed and help ProTerra review its strategy for the coming year, adjusting its budget and labour effort to drive increased positive impact to stakeholders.

The indicators currently considered in the M&E and the expected sustainability outcomes, impacts, and unintended effects are listed below.

For details on the correlation of each indicator to the UN SDGs, to ProTerra goals and stakeholders directly impacted, please refer to the ProTerra Theory of Change available on the ProTerra webpage.

Table 1 – ProTerra initiatives, impacts, and outcomes



|                                   |                                    |  | -   | FOUNDATIO   |                       |
|-----------------------------------|------------------------------------|--|---|---|-----------------------|
| Topic related to                  | Indicators (per                    | Sustainability Outcomes <sup>1</sup>                 | Impacts   | Unintended effects                                  | Stakeholders who      |
| ProTerra Initiative               | year)                              |  |   |   | have an interest in   |
| (refer to the ProTerra            |                                    |  |   |   | this aspect of the    |
| Theory of Change)                 |                                    |  |   |   | M&E system            |
| A Clobal Standard                 | Tons <sup>2</sup> of products      | Dorformance accurance in                             | Desitive continuous                               | Dessibility of promium                              | Farmer, Trader,       |
| A Global Standard                 |                                    | Performance assurance in<br>areas such as good       | Positive continuous<br>improvement alignment of   | Possibility of premium<br>price and access to niche | Carrier, Processor,   |
|                                   | certified/verified                 | agricultural practices,                              | the Standard requirements                         | markets.  | Buyer and             |
|                                   | Number of                          | environmental protection,                            | within companies and farms.                       |   | Consumer              |
|                                   | products                           | and respect for human                                |   | Restriction to niche                                |                       |
|                                   | certified/verified                 | rights.  | Increasing outreach, creating scale.              | markets.  |                       |
|                                   | Number of                          |  |   | Creating synergies for                              |                       |
|                                   | countries/regions<br>we operate in |  | International collaboration.                      | international companies.                            |                       |
|                                   | we operate in                      |  |   | Jurisdictional                                      |                       |
|                                   |                                    |  |   | approaches in the                                   |                       |
|                                   | Number/type of                     |  |   | region.   |                       |
|                                   | raw materials                      |  |   |   |                       |
|                                   |                                    |  |   |   |                       |
| Certification and<br>verification | Number of<br>certified and/or      | Delivery of a credible,<br>traceable and sustainable | Ensuring sustainable<br>products are delivered to | Strengthen management systems and risk              | Buyer and<br>Consumer |
| vernication                       | verified                           | supply chain.  | society.  | management of                                       | Consumer              |
|                                   | organisations.                     |  | Society.  | organisations.                                      |                       |
|                                   | organisationsi                     |  |   | orBarnoacioner                                      |                       |
|                                   | Tons <sup>2</sup> /number of       |  |   |   |                       |
|                                   | products certified                 |  |   |   |                       |
|                                   | Number of                          |  |   |   |                       |
|                                   | products                           |  |   |   |                       |
|                                   | certified/verified                 |  |   |   |                       |
| Labelling and claims              | Number of                          | Communicate to society in                            | Contributing to a clear                           | Access to niche markets.                            | Buyer and             |
| <u>guidelines</u>                 | companies using                    | general and to end                                   | decision-making on                                |   | Consumer              |
|                                   | claims of B2C                      | consumers in special, the                            | consumption patterns,                             | Confusion due to a huge                             |                       |
|                                   | products                           | sustainable aspects of<br>products.                  | emphasising sustainable and non-GMO ingredients/  | number of labels.                                   |                       |
|                                   | Type of labelled                   | products.  | products.   |   |                       |
|                                   | products                           |  | p. 0 4 4 0 1 2                                    |   |                       |
|                                   |                                    |  | Customers making well-<br>informed choices        |   |                       |
| Training and                      | Number of                          | Educate and inform                                   | Positive change in behaviour,                     | Local development.                                  | Farmer, Trader,       |
| publications                      | training                           | stakeholders on                                      | improving day-to-day                              |   | Carrier, Processor,   |
|                                   | organised.                         | sustainability                                       | practices, related to                             | Companies making well-                              | Buyer and             |
|                                   | Number of people                   | topics/practices.                                    | sustainability.                                   | informed choices and                                | Consumer              |
|                                   | trained.                           |  |   | increasing awareness.                               |                       |
|                                   |                                    |  |   |   |                       |
|                                   | Number of the                      |  |   |   |                       |
|                                   | webinars in which<br>ProTerra      |  |   |   |                       |
|                                   | presented and or                   |  |   |   |                       |
|                                   | organised.                         |  |   |   |                       |
|                                   | Number of                          |  |   |   |                       |
|                                   | newsletters                        |  |   |   |                       |
|                                   | published.                         |  |   |   |                       |
| Community Network                 | Number of                          | Forming a network of                                 | Improved knowledge leads                          | Companies not actively                              | Farmer, Trader,       |
|                                   | members                            | practice and support that                            | to a better understanding of                      | participating due to too                            | Carrier, Processor,   |
|                                   |                                    | allows actors of the food and                        | gaps, sourcing, opportunities                     | many initiatives.                                   | Buyer, Consumer,      |
|                                   |                                    | feed supply chain to                                 | and risks. Therefore, it                          |   | ProTerra Network      |
|                                   |                                    | participate in discussions                           |   |   | Members               |

<sup>1</sup> All these outcomes relate to ProTerra's long-term goals to promote that workers and communities be treated with dignity and respect; to protect the environment, environmental services, and biodiversity; to foster good agricultural practices and to secure and increase the supply of sustainably produced, fully traceable, non-GMO ingredients for feed and food.

<sup>2</sup> Measuring unit can be distinct depending on the product (examples of products are soy lectin, soy oil or any multiproduct ingredient).



|   |   | that help to create and  | continuously improves  |   |   |
|---|---|--|--|---|---|
| Member recruitment<br>and retention   | Number of new<br>members  | transfer knowledge.<br>Forming a network of<br>practice and support that   | business practice.<br>Improved knowledge leads<br>to a better understanding of   | Companies not actively<br>participating due to too  | Farmer, Trader,<br>Carrier, Processor,  |
|   |   | allows actors of the food and<br>feed supply chain to<br>participate in discussions<br>that help to create and<br>transfer knowledge.                              | gaps, sourcing, opportunities<br>and risks. Therefore, it<br>continuously improves<br>business practice.   | many initiatives.   | Buyer, Consumer,<br>ProTerra Network<br>Members   |
| Benchmark and   | Number of   | Reducing the audit burden <sup>3</sup>   | This supports the  | Influencing competition.  | Farmer, Trader,   |
| <u>partnership</u>  | benchmarks<br>completed<br>Number of<br>recognition<br>agreements and<br>ongoing<br>partnerships  | to stakeholders serves as a<br>stimulus toward the<br>implementation of<br>different/complementary<br>certification alternatives.                                  | improvement of<br>sustainability practices of<br>certified organisations.<br>Creating synergies.   |   | Carrier, Processor,<br>NGO, Government  |
| Engagement  | Number of   | Forming a network of   | Improved knowledge leads   | Organisations not   | Farmer, Trader,   |
|   | organisations<br>ProTerra is<br>participating in<br>(committees,<br>board)  | practice and support that<br>allows actors of the food and<br>feed supply chain to<br>participate in discussions<br>that help to create and<br>transfer knowledge. | to a better understanding of<br>gaps, sourcing, opportunities<br>and risks. Therefore, it<br>continuously improves<br>business practice.   | actively participating<br>due to too many<br>initiatives.   | Carrier, Processor,<br>Buyer, Consumer,<br>ProTerra Network<br>Members                    |
| Smallholder   | Number of   | Scale-up best practices  | Improve good agricultural  | Local development.  | Farmer, Trader,   |
| interpretation and<br>regional<br>interpretations   | interpretations<br>Effectiveness  | according to the cultural and economic context.  | practices, environmental<br>protection, and respect for<br>human rights.   |   | Carrier, Processor,<br>NGO, Government  |
|   | (smallholders<br>participating)   |  | Decrease complexity and<br>increase access to<br>certification.  |   |   |
| Coordination/Particip<br>ation in response to<br>sustainability<br>challenges               | Number of events<br>organised and<br>attended by<br>ProTerra  | Knowledge sharing.   | Continuous improvement.<br>Improved knowledge leads<br>to a better understanding of<br>gaps, sourcing,<br>opportunities, and risks.<br>Therefore, it continuously<br>improves business practice.<br>Exchanging best practices. | Companies not actively<br>participating due to too<br>many initiatives.<br>Influencing competition.   | Farmer, Trader,<br>Carrier, Processor,<br>NGO, Government                                 |
|   |   |  | International collaboration.   |   |   |
| National / regional<br>situation assessment   | Number of<br>initiatives<br>managed by<br>ProTerra.   | Better possibility of<br>effectively implementing<br>initiatives at the local level.   | Drive changes to sustainable<br>agricultural uses.<br>Create awareness.  | Local development.<br>Misuse of information.  | Farmer, Trader,<br>Carrier, Processor,<br>NGO, Government                                 |
| Governance:<br>Stakeholder Council,<br>Standard and<br>Certification<br>Committee and Board | Number of<br>meetings   | Forming an internal network<br>to support Proterra in<br>delivering its long-term<br>goals.  | Continuously improves<br>business practice.<br>Strengthen management<br>systems and risk<br>management of Proterra   | NA  | Farmer, Trader,<br>Carrier, Processor,<br>Buyer, Consumer,<br>ProTerra Network<br>Members |
| Environmental impact<br>(emissions, water)  | Number of<br>countries/regions<br>included in<br>ProTerra-specific<br>CO <sub>2</sub><br>initiatives/calculat<br>ions<br>Number of crops<br>included in | Supporting stakeholders to<br>reduce their environmental<br>impact is a key aspect of<br>sustainable agriculture.  | Demonstrating impacts of<br>farming practices on GHG<br>emissions and water usage.<br>Support stakeholders to<br>differentiate from non-<br>certified products<br>(reduced/avoided LUC<br>emissions).                          | Stimulate the market for<br>low-carbon services and<br>products and alternative<br>sources of energy.<br>Stimulate the market for<br>services and products<br>with positive impact om<br>water conservation | Farmer, Trader,<br>Carrier, Processor,<br>NGO, Government                                 |

<sup>&</sup>lt;sup>3</sup> Reduction of audit burden: for example: producers can be audited once against a single standard, rather than have to be audited by every different client or against multiple standards).



|   |                                 | FOUNDATION                  |                                  |  |
|---|---------------------------------|-----------------------------|----------------------------------|--|
|   | ProTerra-specific               | Stakeholders' access to     |                                  |  |
| 0 | CO <sub>2</sub> initiatives     | primary/more specific data. | Influencing competition          |  |
|   | Percentage of                   | Increase deforestation-free | and complexity<br>(contradicting |  |
|   | primary data                    | supply chains.              | methodologies, results).         |  |
|   | ncluded in                      |                             |                                  |  |
|   | ProTerra-specific               | Incentive to water          |                                  |  |
| 0 | CO₂ initiatives                 | conservation practices      |                                  |  |
|   |                                 |                             |                                  |  |
|   | Number of                       |                             |                                  |  |
|   | countries/regions               |                             |                                  |  |
|   | ncluded in<br>ProTerra-specific |                             |                                  |  |
|   | water initiatives               |                             |                                  |  |
| • |                                 |                             |                                  |  |
| N | Number of crops                 |                             |                                  |  |
| i | ncluded in                      |                             |                                  |  |
|   | ProTerra-specific               |                             |                                  |  |
| v | water initiatives               |                             |                                  |  |
|   | Percentage of                   |                             |                                  |  |
|   | primary data                    |                             |                                  |  |
| - | ncluded in                      |                             |                                  |  |
|   | ProTerra-specific               |                             |                                  |  |
|   | water initiatives               |                             |                                  |  |

### Boundaries and scope of the M&E

The ProTerra Monitoring and Evaluation system will be implemented to monitor the outputs and outcomes associated with the ProTerra initiatives to achieve its core objective which is to support more sustainable agricultural practices, in the food and feed supply chains.

The physical scope and boundaries of ProTerra's M&E system are:

- 1. Scope: ProTerra covers any type of agricultural commodity in the food and feed supply chain. It includes in its scope farming activity, storage, transport, trading, and processing.
- 2. Boundary: ProTerra applies to any region of the globe and currently has a general set of requirements and a specific set for Europe (please refer to ProTerra Europa).

#### Roles and Responsibilities

ProTerra CEO has overall responsibility for M&E and counts on the support of the Secretariat in compiling data and record keeping.

#### Publicly Available Information about the M&E System

See ProTerra's Theory of Change on the Foundation's webpage. ProTerra will regularly update (at least annually) the documentation of the scope and boundaries of its monitoring and evaluation system.

ProTerra results are reported on its webpage at: <u>https://www.proterrafoundation.org/resources/</u> under **Results**.

Opportunities for stakeholder engagement and input are advised through the ProTerra newsletter or pop-ups on the Foundation webpage. To opt-in to the newsletter, sign up <u>ProTerra Foundation</u> webpage (see sign-up link at bottom of the page).



ProTerra Foundation welcomes your input into the development, contact us at info@proterrafoundation.org